

COMMUNICATION TALK HTH STUDENTS FEBRUARY 2021

I. Two Models of Clinical Care

- Biomedical tasks (Find it; fix it) •Communication tasks:

Difficulty of attending to these two tasks because

Two voices in medicine

Patient's voice -

- Wants to tell the story
- Concerned with personal meaning of illness
- Speaks in response to open-ended questions

– Physician's voice -

- Wants to obtain history quickly
- Uses close-ended questions
- Wants to make a diagnosis
- Goal of clinical practice is simultaneous balancing and reconciliation of these two voices

II. 4 "E's"- engage; empathize; educate; enlist –

Context: Opening and Closing;

Attitude: Kind compassionate attitude

Emotions: Identifying, acknowledging, and working with emotions – yours and patients

These elements should be present in every clinical encounter

III. Opening: Welcome to my exam room

- **Definition:** Opening is the first contact with patient, phase when first impressions are formed
- **Barriers** to a good opening:
 - Cold, impersonal environment
 - Sense of factory-like assembly line
 - Physician rushed, remains standing
 - Ignores uniqueness, humanity of person
- **Techniques for a good opening**
 - Introduction and greeting
 - Welcome (be a good host or hostess; make patient feel at home)
 - Maintain eye contact; don't tower over patient

IV. Engage/Connect

- **Definition:** Engagement is a connection that continues throughout the encounter that is person-to-person, and professionally, a partnership
- **Barriers** to engagement
 - Making the encounter seem like an inquisition, rather than a conversation
 - Being over-controlling
- setting the agenda with minimal input from patient (dr-centered)
- Ignoring patient complaints
 - Interrupting patient frequently
- Result is that patient will disengage, withdraw from interview

Techniques for Engaging /Connecting

- Build rapport (comfort, trust)
- Be curious about the person of the patient as well as their medical problem
- Establish some similarity (common experience, background)

- Elicit the patient's agenda – Find out explicitly patient's expectations or goal for encounter (What were you hoping we'd accomplish today?)
 - Find out all the concerns - assume there is more than one (Anything else you were wondering about? Any other problems?)
 - Summarize the agenda - list the issues; let patient know you've heard all their concerns
- Negotiate and agree upon an agenda for this encounter - prioritize
- Elicit the patient's story
 - Allow first 2 minutes of interview to have patient tell story
 - Don't interrupt
 - Use open-ended questions (Tell me more; I'm curious about; how did that happen?)
 - Acknowledge the story (That must have been uncomfortable; you must have been frightened)
 - Use reflective listening (paraphrase, clarify)
 - Incorporate patient language

V. Empathize

- **Definition:** Empathy is the ability to feel and understand another person's experience; the ability NOT to climb into another person's shoes, but to walk beside them
- Physician has successfully empathized when the patient reports s/he has been seen, heard, and accepted by the physician
- **Barriers to empathy**
 - Concern it will take longer
 - Belief it is nice but not necessary
 - Concern it creates an emotional burden for the physician

Techniques of Empathy

- **Seeing the patient as a person**
 - Notice facial expressions/nonverbal behavior: discrepancies with verbal
 - Don't write and listen at the same time (alternate)
 - Don't permit physical barriers (chart, desk) to come between you and the patient
 - Use your imagination to envision the patient's experience
- **Hearing the patient**
 - Don't interrupt
 - Be curious about the patient's story
 - Invite patient to tell you what s/he is feeling or thinking
 - Reflect your understanding of what the patient is saying by using paraphrase and clarification
 - Allow patient to correct your understanding
- **Accepting the patient**
 - Judge the behavior, not the person
 - Normalize patient reactions
 - Use self-disclosure when appropriate
 - Balance judgment with compassion

VI. Educate

- **Definition: Education** has taken place when the patient has greater knowledge and understanding, increased capacity and skills, and decreased anxiety about the situation.
- **Barriers to education**
 - Physician uses stock explanations, rather than tailoring to patient's educational level, level of concern
 - Physician doesn't check out understanding

- Physician doesn't address unasked questions

Techniques of Education

- **Assess current knowledge**
 - Find out what the patient knows
 - Ask for questions and things they wonder about
 - Tailor info to patient's needs and wants
- **Listen for the question behind the question** (assumed questions)
 - Their situation (What's happened to me; why has this happened to me?; What will happen to me in the future?)
 - Physician's actions (What are you going to do?; Why are you doing this rather than something else?; Will it hurt me or harm me?; When and how will you know what these tests mean?: When and how will I know what these tests mean?)
- **Check understanding**
 - Don't simply ask: Do you understand? – Find out what patient understands
 - Is there a part you'd like me to repeat?
 - What else would you like to know?
 - Teach-back - Tell me how you're going to take your medications; how are you going to explain this to a family member?
 - Don't patronize

VII. Enlist

- **Definition: Enlistment** occurs when an invitation from the physician to collaborate in the decision-making surrounding the problem and the treatment plan is accepted by the patient
- **Barriers to enlistment**
 - Physician-patient disagreement about diagnosis
 - Physician-patient disagreement about seriousness of disease
 - Physician-patient disagreement about efficacy of treatment
 - Complexity of the regimen
 - Expense of regimen
 - Lack of trust in the physician

Techniques for Enlistment

- Ask about self-diagnosis and treatment plan
- May include
 - Cause and solution;
 - Functional meaning (I'll lose my job as a gardener if I follow your advice not to do any heavy work for a week)
 - Relational meaning (You must be wrong about my having genital herpes, because if I do my husband will divorce me);
 - Symbolic meaning (my mother developed this same problem right before she was diagnosed with cancer)
- Negotiate diagnosis and treatment (even if provisionally)
- Structure treatment appropriately
 - Keep treatment regimen simple
 - Tailor regimen to individual's habits and routines
 - Involve patient actively in strategizing treatment (e.g., lifestyle change)
 - Write out regimen
 - Have patient identify and problem-solve barriers to successfully following the regimen
 - Describe benefits of treatment, when benefits will be realized

- Discuss side effects if appropriate
- Ask for feedback to ensure patient understands what to do
- Motivate the patient by discussing importance of treatment

VIII. Extend the System: Ask for HELP!

- Consult attendings
- Make referrals
- Involve family members

IX. Closure

- **Definition:** Concluding the interview
- **Barriers to closure**
 - Patient brings up new agenda
 - Patient is unconvinced about diagnosis or treatment
 - Patient keeps talking
 - Patient becomes very emotional
- **Anticipate ending**
 - Give patient idea of how long you have
 - Provide warning of ending as time draws nearer
- **Summarize** what has been accomplished (diagnosis, treatment plan)
- **Review next steps**
 - what will be done next
 - future visits, calls, tests, results
- **Express hope and say goodbye**

X. **Remember Attitude** – Behavior must be informed by positive attitude

XI. Identifying, Acknowledging, and Working with Emotions

- **Yours**
 - Awareness of feelings
 - “I am feeling something!”
 - Acceptance of feelings
 - “My feelings are not wrong; not a bad person/doctor for having these feelings”
 - Discernment about feelings and their clinical implications
 - How might frustration, anger, resentment affect pt. care?
 - How might over-identification, projection affect pt. care?
 - Working with feelings
 - Softening judgment
 - Cultivating caring and concern
- **Patient’s** – NURSE model
 - N = name the emotion
 - U = understand the emotion
 - R = respect the patient
 - S = support the patient
 - E = explore the emotion
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